

# Ryders Hayes School A Primary Learning Academy



## Attendance Policy

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## **1. INTRODUCTION:**

1.1 The School seeks to promote behaviour based on mutual respect between all members of the School community. Ryders Hayes aims to:

*....nurture and facilitate the growth of our pupils and their learning; equipping them with the skills and attributes to embrace the challenges of a rapidly changing world. To enjoy success for today and be prepared for tomorrow, by instilling the values of: enquiry; adaptability; resilience; morality; effective communication; thoughtfulness; collaboration; respect ; international /open mindedness, and growth mindset.*

1.2 Good attendance and punctuality are vital for success at Ryders Hayes School and establish positive life habits necessary for future success. They also minimise the risks of pupils displaying anti-social behaviour or becoming victims or perpetrators of crime or abuse. Regular attendance also encourages children to build friendships and develop social groups, work together as a whole team, share ideas and develop life skills. Pupils with poor attendance will inevitably miss out on essential learning and on events taking place such as school visits. Children's social skills are also enhanced by regular attendance.

1.3 The school displays a positive and proactive ethos that places high value on attendance and punctuality and values its partnership with parents/carers to promote good attendance.

## **2. AIMS:**

2.1 To share the responsibility for promoting school attendance amongst everyone at Ryders Hayes School and the broader school community;

2.2 To develop and implement an effective attendance policy that touches all aspects of a school's life, and relates directly to the school's values, ethos and curriculum. Staff particularly strive:

2.3 To encourage all pupils to reach their true potential and eventually become independent learners who value learning with and from others, i.e. have a positive attitude to life-long learning;

2.4 To value application, perseverance, initiative and independence of thought and action, as well as co-operative endeavours.

2.5 This attendance policy and its implementation should encourage some pupils to attend school more regularly by the implementation of specific measures, e.g.

2.6 Registering pupils accurately and efficiently;

2.7 Setting attendance targets for individual pupils, the school and specific year groups (where applicable);

2.8 Contacting parents the same day when reasons for absence are unknown or unauthorised;

2.9 At least weekly monitoring pupil attendance and punctuality;

2.10 Regularly reporting school attendance statistics to parents, Governors, LA and DFE as appropriate.

2.11 To monitor and evaluate this policy and its implementation by, amongst other means, rigorously collecting and analysing data about attendance to check our progress against measurable outcomes, e.g. National and LA-level.

### **3. ATTENDANCE AND THE LAW:**

It is a legal obligation of all parents/guardians/carers to ensure their child attends regularly, by law all children of compulsory school age must get a proper full time education.

The 1996 Education Act states;

“The parent of every child of compulsory school age shall cause him to receive efficient full-time education suitable—

- to his age, ability and aptitude, and
- to any special educational needs he may have, either by regular attendance at school or otherwise“

### **4. ROLES & RESPONSIBILITIES**

#### **4.1 PARENTS**

All children of compulsory school age (5-16) should receive suitable education, either by regular attendance at school or otherwise. If a child is registered at school, parents have the legal responsibility for ensuring that their child attends regularly. They should also ensure that they are fully aware of the schools attendance policy and adhere to it. In addition to statutory obligations parents are encouraged to sign the Home-School Agreement – a section of which describes the agreed responsibilities of the parents which include ‘a responsibility of parents to make sure their child attends regularly.’

#### **4.2 THE PARENTS' RESPONSIBILITIES**

4.2.1 To help fulfil parents' important role in their child's education, and to be as informed as possible in any communications or discussions with teachers, parents are requested and encouraged:

4.2.2 To ensure their child attends school regularly and punctually;

4.2.3 To notify the School if their child cannot attend for any reason – this is for the child's security as well as administrative reasons;

4.2.4 To work with the School and Attendance Officer (EWO) to resolve/alleviate any attendance problems or protracted absence;

4.2.5 To attend meetings as required in relation to their child's attendance;

4.2.6 To ensure they complete a 'leave of absence form' for their child for all requests for leave and attend the follow up meeting with the school/ Attendance Officer for all requests.

4.2.7 Early Years Parents: To sign, as a statement of commitment to the school Home School Promise at the child's point of entry to the school.

4.2.8 To discharge their agreed responsibilities parents should always:

encourage good attendance making sure that their child goes to school regularly and arrives on time;

take an interest in their child's school work;

make sure their child understands that the parents do not approve of absence from school;

support the school in its efforts to control inappropriate behaviour;

inform the school on the first day of non-attendance;

co-operate with the school staff and the Attendance Officer to make sure their child overcomes his or her attendance problems and gets a proper education;

discuss planned absences with the school and apply for permission well in advance, e.g. exceptional circumstances.

4.2.9 Parents should not:

i) expect the school to agree to occasional days leave during school hours;

ii) take their own family holidays outside of the school holidays;

iii) take their own family holidays during test time;

## 4.3 PUPILS

Pupils are actively encouraged to:

- attend school regularly and to arrive punctually at school and at the start of lessons after break.
- inform staff if there is a problem that may lead to their absence, e.g. bullying, racism, etc.
- use their best endeavours to pass on absence notes from parents to their class teacher and to pass school correspondence to their parents.
- understand the importance of attending school and know that it is compulsory to attend school regularly.
- all understand that only genuine illnesses can be a reason for absence.
- understand, contribute and adhere to the school's Child Friendly Attendance Policy.

## 4.4 EDUCATION WELFARE OFFICER (EWO)

4.4.1 Following referral to the Attendance Officer, a decision will be made in relation to the possible course of action depending on the circumstances and family.

School Attendance Orders (Parent Contract) – these enforce the parents' responsibility for ensuring that children of compulsory school age receive suitable education and to ensure that the parent takes responsibility for making sure that their child attends regularly;

Home Visit – a visit to the family by the Attendance Officer to discuss issues surrounding non-attendance and/or lateness in an attempt to solve the problem. This discussion will also involve advice to parents around the legal obligations of parents to ensure good school attendance and possible consequences for non-compliance.

Prosecution may be considered for further periods of poor attendance (again for reasons stated above) All referrals to the LA will be made via the Attendance Officer.

15 Day Notifications – to improve attendance, to be issued directly from the school settings

Parenting Orders (as a result of court action) - a legal requirement for a parent to undertake specific measures in order to improve the situation.

Education Supervision Orders (as a result of court action) - this means that the court appoints a supervisor to help and give advice to the Parents and the child.

4.4.2 LAs are responsible, by law, for making sure that registered pupils of compulsory school age attend their school regularly. The Attendance Officer will monitor school attendance and help parents meet their responsibilities.

4.4.3 The Attendance Officer will be responsible for the attendance, in conjunction with the school, of all the pupils in the settings.

4.4.4 The Attendance Officer will check school registers regularly (at least every half term) to ensure that they are being completed in accordance with the Schools policy and to identify any patterns of absence which have not already been notified. The Attendance Officer promptly follows up incidents where the Attendance Officer and/or Head Teacher/ SLT have identified a possible attendance problem (pupils whose attendance is 90% or less even after school intervention)

4.4.5 The Attendance Officer works closely with the school and families to resolve attendance issues, arranging home visits where necessary. The key to success is an effective working relationship between our school and the learning community:

Ensuring shared policies and operational practices between the Attendance Officer and our school (see below);

Clearly defined roles of school staff and the Attendance Officer;

How much time the Attendance Officer will devote to the school;

The expectation of the quality of Attendance Officer service;

Arrangements for referral, regular review, monitoring and evaluation in place;

Effective procedures for resolving enquiries;

## 4.5 THE GOVERNING BODY

The governing body is legally responsible for many aspects of school management including the attendance register and so it is registered with the Data Protection Registrar under the Data Protection Act 1998. However, the Head

Teacher manages the day-to-day running of the School and in so doing takes responsibility for the day-to-day implementation of this policy.

To discharge their agreed responsibilities, it is suggested that Governors should:

- Meet to discuss whole school attendance regularly (at least termly)
- Be kept updated on all attendance related issues and monitor termly LA School Attendance Data and external RAISE Data.
- Ensure that a designated governor is able to assist with attendance reviews/parent contracts where required. The named school Governor for Attendance is Priscilla Mufambisi
- Decide clearly on the policy towards poor attendance for non-compulsory school age children (nursery) – e.g. removal from roll at an agreed point. (following intervention and a further decrease in attendance levels)
- Monitor the school's annual attendance target and its progress towards this on termly basis.

#### 4.6 THE HEAD TEACHER

4.6.1 The Head teacher is required to tell the Attendance Officer if a pupil fails to attend regularly or has been absent for a continuous period of three days and the absence is treated as unauthorised (in addition where deemed appropriate a 'Safe and well Check' can be arranged)

4.6.2 Head Teachers can, of course, notify the Attendance Officer earlier if there are areas of concern, however normally the school itself will have made and recorded efforts to address the non-attendance through the three points of contact prior to any Attendance Officer intervention:

action by the class teacher as part of their day-to-day duties;

action by the School Attendance Officer as part of their day-to-day duties;

involvement of others within the School, e.g. Head Teacher or Deputy Head;

contact with parents and parent/ child interviews;

records of invites to meetings etc.

4.6.3 Referral to the Attendance Officer would normally take place if:

a pattern of irregular attendance or lateness is either continuing or worsening;

parents do not accept their responsibilities for ensuring the child attends school, and are refusing to discuss ways of improving attendance with the School;

condoned, unjustified absence is increasingly a problem;

the parents ask for excessive authorised absence.

pupil overall attendance remains at 90% or less.

4.6.4 The Headteacher is also required to maintain two registers:

- an admission register (known as the school roll) which contains a list of all pupils at the School;
- an attendance register for all pupils of compulsory school age on the admission register.

This must be taken twice a day; once at the start of the morning session and once during the afternoon session.

Similarly, the School keeps a register of pupils present on the school site during lunch time, this is needed in the event of an emergency to show which pupils need to be accounted for.

The Headteacher ensures that a clear policy on attendance is in place, which is known to staff, pupils and parents.

The positive link with parents can be strengthened if the arrangements for notifying absence and the School's policy towards absence (authorised and unauthorised) is regularly publicised. Each term, the School is required to submit to the details of the level of absence within the School via the School Census

#### 4.7 CLASS TEACHER

Class teachers must enforce this policy strictly. If a pupil is absent without explanation when the register is called and electronically submitted, the School Attendance Officer will contact the parents the same day wherever possible. The absence will also be followed up with the parent to ensure that a written note or verbal acceptable explanation is received explaining the absence. Where no reply is received this will be recorded as unauthorised will be sent. Coding for all pupils should be completed on a weekly basis – by Attendance Officer.

When a pupil is missing from class for no apparent reason, the class teacher will immediately inform the School Office so that the pupil's absence can be further investigated. Class teachers can also contribute to the reduction of unauthorised absence by delivering interesting and engaging lessons and insisting on punctuality for themselves, colleagues and pupils.

School staff will receive regular training in relation to Attendance Policy, Protocol and Guidelines.

#### 4.8 PARENT LIASION MANAGER

4.8.1 The relationships that the Parent Liaison Manager (PLM) have with parents, school colleagues and partners from other children's services contribute to the range of benefits that improve learning opportunities for pupils and their families.

4.8.2 The PLM will work with the school in engaging harder-to-reach families, both in supporting their children to participate in curriculum and out of school activities and their parents in taking a more active interest in school life.

4.8.3 The PLM will focus on early intervention with families and children to help prevent issues from escalating into crises and attempt to reduce the barriers that may exist in relation to attendance.

#### 4.9 POLICE

Under the Crime and Disorder Act 1998 the police now have powers to remove truants found in public places and to return them either to their schools or a place designated by the LA.

### 5 INITIATIVES TO IMPROVE ATTENDANCE RATES

5.1 There are many reasons why pupils miss school without permission as such; there is no one solution to the problem of absenteeism- for example setting reward schemes, such as certificates, extra-curricular activities and breakfast clubs. Wherever possible the School works alongside the SAIO in supporting and implements attendance initiatives which:

Help children develop the habit of regular attendance including through providing a number of regular initiatives;

Show parents clearly that unjustified absence will be recorded and challenged;

Visit all absentees, regardless of attendance levels, on a daily basis;

minimise problems in KS1 by helping pupils transition from the Foundation Stage and when pupils transfer from KS 2 to KS3.

5.2 The School has considered initiatives that are most appropriate and always takes into account a pupil's individual circumstances, e.g. setting reward schemes such as certificates, for 100% attendance or effort to attend. Other helpful initiatives include:

Implementing first day contact with parents of children who are absent from school without prior knowledge. It is hoped that this sends a clear signal to pupils and parents that absence is a matter of concern and will be followed up;

Encouraging regular attendance checks, scheduled or unscheduled, which are effective particularly when pupils are not with the class teacher;

Regular half termly register sweeps for pupils below 95% and follow up with the support of the EWO

Having a member of the admin staff responsible for first day contact and the Head Teacher responsible for attendance overall;

Interviews for target families following half termly sweep and a further period of monitoring to ensure attendance improves.

Parent contracting system (see above)

A weekly Attendance Assembly (raising the profile of Attendance throughout school)

100% attendance certificates at the end of each year for pupils who have full attendance for that term;

A Breakfast and After School Club provision for our pupils;

The introduction of the Walking Bus to poorer attendees;

5.3 Good to be Green initiative

- Termly attendance report for pupils and parents
- Organising an attendance trip for pupils as an incentive on a termly basis.
- The issue of half termly attendance reports to all parents so that they can actively monitor their own child's attendance.
- An Early Years Foundation Stage Attendance Agreement for Nursery Pupils where the school reserves the right to remove any child from roll - should attendance continue to be an issue following intervention.

5.4 We use the SIMS.net computer system which stores accessible pupil profiles containing a full range of information from both the existing electronic attendance system and the school management system. This school management system:

- is accessible to all staff with specific access rights for the SLT and Attendance Officer;
- enables staff to have access to a complete pupil profile in reviewing non-academic achievements as well as pupil's academic performance;
- enables staff to interrogate data and produce ICT generated management information and reports.

5.5 The Head teacher has made a concerted effort to encourage a good working relationship with parents by regularly publicising the arrangements for notifying absence (on an annual basis) and the school's policy towards authorised absence in the prospectus and regular communications.

## **6 KEEPING THE REGISTER**

6.1 Registers should be treated as legal documents – indeed they may be used as evidence in court cases. For this reason they should be retained for a minimum of three years. For each pupil, the register must be marked either as present or absent. If the pupil is absent, the register must clearly differentiate between whether the absence is authorised or unauthorised by the School.

### **6.2 Understanding Types of Absence**

#### **Authorised Absence**

6.2.1 Authorised absence is absence with permission from the Head Teacher or other authorised representative of the School - this includes instances of absences for which a satisfactory explanation has been provided, e.g. ill health. Parents reporting absence should give the reason and date of return for the child. If this is unknown, regular contact on a daily basis should be kept with the School Attendance Officer. For periods of extended absence, the school WILL seek the advice of the school nurse and HPA (Health Protection Agency) and will only authorise the number of days that have been advised by Walsall Health Authority for the illness.

6.2.2 NB- Reporting an absence does not guarantee authorisation. Authorisation will be considered in relation to the reason and your child's past attendance record is taken into consideration. Medical appointment cards and hospital letters WILL be required for all appointments, in order that an authorisation can be made. No absence below 85% will be authorised unless in extenuating circumstances.

Please note – Absences for Head lice will not be authorised.

6.2.3 Authorised absences are equivalent to 'present' for performance table purposes. Even when pupils are engaged in Approved Educational Activity off-site, they must not be marked as present, as good Health and Safety practice requires that the School needs to know who is on the premises in the case of a fire drill or a real emergency. In the case of a pupil leaving school during a session and/or returning later, care must be taken to maintain the accuracy of who is known to be on site in the case of an emergency - for this reason an effective signing in and out machine is in place these purposes and should also be maintained.

6.2.4 Ryders Hayes Schools may authorise absence in the following circumstances: -

- Personal illness (Excessive or extended absences will require medical evidence).
- Medical appointment (Copy of appointment card to be seen and retained)
- Family bereavement.
- Conditions rendering attendance impossible or hazardous to child's health and safety. Religious observance, necessitating absence from school (limitations apply)
- A traveling child's absence
- Involvement in a public performance
- Approved sporting activity

### **6.3 UNAUTHORISED ABSENCE**

6.3.1 Unauthorised absence is absence without permission from a teacher or other authorised representative of the School - this includes all unexplained or unjustified absences.

6.3.2 NB – Please note that NO absences are authorised by the Head Teacher unless the pupil’s past attendance record is taken into consideration.

6.3.3 All registers must allow for the original entry and any subsequent correction to be clearly distinguishable and that, on retrieval, they appear in chronological order.

Ryders Hayes School will not authorise absence in the following circumstances:-

- No explanation is offered by the parent/carer
- The explanation offered is unsatisfactory (e.g. shopping, minding the house etc)
- Leave of absence (which are taken without the school’s prior consent or knowledge and/or are in excess the time agreed by the school)
- Lateness when the child arrives after the register has closed (20 minutes after school starts)
- Special occasions, birthdays (when the school does not agree that leave should be given).
- Looking after siblings
- Headlice
- Family holidays in term time

The attendance officer has the duty to consider the use of legal action in terms of court action to address incidences of poor attendance.

#### 6.4 PERSISTENT ABSENTEEISM (PA)

6.4.1 Persistent Absentees are pupils whose attendance falls below 90%. Ryders Hayers School will refer any individual child whose attendance is 90% to the EWO at which point legal proceedings could follow, however a variation may be considered on an individual school basis depending on numbers of PAs in the school and school overall attendance levels.

6.4.2 All PAs are tracked and reported to the Governing Body on a termly basis.

#### 6.5 PUNCTUALITY AND LATENESS:

6.5.1 The School actively discourages late arrival by staff setting a good example and by challenging it whenever it occurs. Normal register entries do not usually indicate the severity or degree of lateness and the School therefore has systems to detect patterns of late arrival. Frequent lateness of pupils can provide grounds for prosecution of parents. The School allows the register to be kept open for up to 5 minutes from the beginning of registration, however all teachers must ensure that registers are completed electronically by 9:00am in the morning and by 1:15pm in the afternoon. The school completes a punctuality trawl each half term and targets families who are at risk. A monitoring period with then follows and if progress is not made then a referral to the EWO will be made (10 lates = unauthorised absence)

6.5.2 Lateness is often an indication of more serious problems, but can also be the result of poor time management. 2 minutes every day over 2 weeks equates to 20 minutes of missed opportunities for learning:

- The school day starts at 08.55am.
- If you are late after the register has closed you will be asked to sign in using the electronic signing in system in our reception.
- All late students are marked appropriately using code “L” if your child is late before the register closes, “U” after the close of register.
- If your child is persistently late the designated attendance officer attached to this school will in collaboration with the Head Teacher will operate late gates to highlight the damage caused by lateness.
- School will arrange meetings with parents whose children are late on more than 5 occasions.
- Refer to the attendance officer after 10 lates are recorded each half term.
- Work with the attendance officer to implement regular late gates.

## 6.6 PUPILS PRESENT AT REGISTRATION (SIMS.NET ELECTRONIC REGISTRATION)

The school uses the SIMS Electronic registration system, which must be marked directly onto the computer.

/ - is entered to show the pupil is present in the morning session

\ - is entered to show the pupil is present in the afternoon session

N - is entered to show the pupil is absent

6.6.1 If the pupil arrives late this is recorded in the signing in register in the reception area by the parent or will be added directly to the electronic system by Attendance Officer if the time is close to register close. Pupils who are helping with events on-site should still personally report to their class teacher (if at all possible) to be registered no matter how brief their presence may be. However, it may not always be possible for pupils to go to registration, e.g. if a pupil is on site for a test then that pupil should be marked "present" as normal - the member of staff must personally be absolutely sure that the pupil is in attendance at the test.

### 6.6.2 Annotation For Absences

The SIMS attendance system records absence with N for no reason yet supplied. The official register is printed for monitoring by the Head Teacher and Attendance Officer on a Friday where the appropriate attendance code is then applied.

Codes used for unauthorised absence:

These codes and the criteria of authorised absence are all recorded by the Attendance Officer into the computerised SIMS Attendance System.

Late after register close (9.00am or 1.10pm)	L
Unauthorised circumstances	O
Codes used for authorised absence	
Present	/ (AM)
Present	\ (PM)
Educated off site (incl. hospitalisation)	B
Other authorised circumstances	C
Dual registration	D
Excluded	E
Leave of absence (agreed)	G
Leave of absence (not agreed)	O
Illness	I
Interview	J
Late before register close	L
Medical/Dental	M
No reason yet provided for absence	N
Unauthorised absence	O
Approved Sporting Activity	P
Religious Observance	R
Study Leave	S
Traveller Absence	T
Late after register close ( 9.20am onwards)	U
Educational Visit	V
Work Experience	W
Only staff should attend	X
Enforced closure	Y
Attendance not required	I

## 6.7 TEMPORARY SCHOOL CLOSURES

Where a school has to close due to severe weather conditions, fire or other structural damage or for in-service training, no attendance registers are needed. This will be coded appropriately.

## 6.8 DELETING PUPILS FROM THE ADMISSIONS REGISTER

There are strict rules on when schools can delete pupils from their admissions register. Where a school has decided to remove a pupil from their admission roll for any reason, they should notify their EWO for advice – weekly tracking is submitted to the LA for monitoring. If a pupil is to be taken off the admissions register because the child is moving to another area or school, staff should first find out the name and address of the new school and when the pupil will start, confirming this information with the receiving school. School staff should be concerned:

- if the parents do not name the receiving school;
- if a pupil has 'disappeared' from the area without explanation;
- if a pupil has not returned to school within ten school days of the agreed return date after a family holiday in term-time.

6.8.1 If schools are concerned they should alert the Area Child Protection Representative (as named in the School's Child Protection Policy) without delay. The LA's Designated Child Protection Officer will then decide whether to alert Children's Services who may in turn involve the police. If, however, schools have good reason to believe that a crime may have been committed, they should contact the police directly.

6.8.2 If a nursery or reception child has not arrived for their placement then three points of contact will be made, those being a telephone call to the parent/carer, a home visit, followed by a letter at which point if there has been no response within 7 days advice will be sought from Children's Services and the local authority designated person for safeguarding.

6.8.3 When a family returns to their country of origin for a long period of time, the school will work with the EWO to draw up an Extended Holiday Contract, stating the agreed date of return. Should the pupil not return at the agreed date, then the child will be taken off roll as agreed by the school, parents and EWO.

## 6.9 ATTENDANCE REGISTERS – SECURITY

The School keeps the attendance registers secure on the school network and paper records relating to monitoring when not in use and are located in the School Office. Older paper based registers are archived in the locked Stock Room and/ or filing cabinets located in the office areas.

## 7 MONITORING, EVALUATION AND REVIEW

7.1 The School will review this policy annually and assess its implementation and effectiveness. The policy will be promoted and implemented throughout the School and staff, pupils and parents should be reminded regularly of its contents. Effective monitoring/evaluation of the attendance policy and guidelines are dependent upon the maintenance of accurate and up-to-date records. The criteria by which the monitoring and evaluation of the provision is undertaken are described below:

### 7.2 PARENTS:

- the degree to which the pupils and parents have been consulted during the formation and implementation of relevant policies; (including an annual update to parents in the form of a summary)
- any pertinent feedback from parents;
- regular updating of the information pack for parents (Prospectus);
- the amount of data and information given to parents regarding the attendance rates of their children (annually in the end of year report or as requested)

**ATTENDANCE REPORTS TO PARENTS:** The school issues half-termly attendance reports to ALL parents in order that they can begin to actively monitor their own child's attendance. The school sets challenging targets for overall

attendance and expects all pupils to reach the target of 97%+ for each academic year. Children who fall below the agreed levels will be targeted by the school and attendance officer, where applicable, in order to provide support and a possible solution to the ongoing absence.

If parents at all worried about their child's attendance levels or wish to discuss any part of the school attendance policy further, they are encouraged to contact the school for an appointment. Parents are also encouraged to offer their views on attendance when meeting with the Head Teacher or class teacher at formal consultation evenings, informally on a day to day basis and in the bi-annual school parent survey.

### 7.3 PUPILS:

The degree to which the social inclusion targets have been met - these include:

- pupil achievement, e.g. increase in attendance over time;
- the numbers of fixed-period and/or permanent exclusions;
- any improvements in the support infrastructure for disruptive and disaffected pupils and those responsible for teaching them;
- the number, frequency or extent of incidents of poor behaviour in school;
- the rate of reintegration into mainstream education of pupils who have been out of school;
- the number of reports of bullying;
- any pertinent feedback from pupils;

### 7.4 OUTSIDE AGENCIES & LA:

- the instigation of effective links with LAs' behaviour support plans;
- the effectiveness of a partnership approach, making full and appropriate use of the experience and expertise of all agencies with relevant skills, e.g. the Education Welfare and Educational Psychology Services, voluntary organisations and the private sector wherever appropriate.

### 7.5 PLANNING:

- the consideration of attendance issues in development planning. Planning should have a clear implementation strategy and statement of objectives and targets, together with performance indicators against which the effectiveness of provision can be measured;
- time allocated to planning for pupils with special needs related to attendance;
- the effects on school ethos/atmosphere related to attendance and related policies;

### 7.6 STAFF/INSET:

- involvement by all staff in INSET courses relating to attendance issues as required;
- school management involvement in attendance issues;
- any improvements in the support infrastructure for disruptive and disaffected pupils and those responsible for teaching them;

### 7.7 INDEPENDENT REPORTS:

Analysis and publication of OFSTED/RAISE/ LA reports.

## 8. REVIEW OF POLICY

The school will review this policy annually and assess its implementation and effectiveness.

### **POLICY REVIEW**

This policy will be reviewed in full by the Core Committee.

The policy was last reviewed and agreed by the Core Governing Body on

.....

It is due for review on.....

Signature..... Date.....

**Chair of Core Committee**